



阳光油砂

SUNSHINE OILSANDS LTD.

MANAGEMENT'S DISCUSSION AND ANALYSIS

For the three and twelve months ended December 31, 2025



Management's Discussion and Analysis

This Management's Discussion and Analysis ("MD&A") of the financial condition and performance of Sunshine Oilsands Ltd. ("Sunshine" or the "Company") for the three and twelve months ended December 31, 2025 is dated March 31, 2026 (Calgary time) / March 31, 2026 (Hong Kong time) and approved by the Company's Board of Directors. This MD&A should be read in conjunction with the Company's audited consolidated financial statements and notes thereto for the year ended December 31, 2025. All amounts and tabulated amounts are stated in thousands of Canadian dollars unless indicated otherwise.

Overview

Sunshine is a holder and a developer of Athabasca region oil sands resources with approximately 0.71 billion barrels of risked best estimate contingent resources. The Company's un-risked best estimate contingent resources at December 31, 2025 was approximately 1.10 billion barrels. With approximately 1 million acres of oil sands and petroleum and natural gas leases, the Company has significant commercial development potential. Phase I (5,000 barrels) of the West Ells 10,000 barrels thermal commercial project is in production. The Athabasca region is the most prolific oil sands region in the Province of Alberta, Canada. Canada's oil sands represent the largest oil resource found in a stable political environment located in the Western Hemisphere and the third largest oil resource in the world. Canadian oil sands represent the largest single source of supply of oil imported into the United States. The Company has one business and geographical segment. Accordingly, no business and geographical segment information is presented.

The Company's focus is on evaluating and developing its oil sands assets with the completion and operation of the 5,000 bbls/day Phase I commercial West Ells (the "Project"). When financing is available, the Company plans to add an additional 5,000 bbls/day Phase II to the Project. On March 1, 2017, the West Ells Phase I commenced commercial production.

As at December 31, 2025, the Company had invested approximately CAD1.29 billion in oil sands leases, drilling operations, project engineering, procurement and construction, operation start-up, regulatory application processing and other assets. As at December 31, 2025, the Company had CAD1.06 million in cash.

The Company relies on its ability to obtain various forms of financing and cash flow from operations to fund administration expenses and future exploration and development cost of its projects. The Company's ability to continue as a going concern is dependent on continuing operations and development in West Ells, marketing bitumen blends at favorable prices, achieving profitable operations and the ability to refinance current debt and access immediate additional financing. There can be no assurance that the steps management takes will be successful. As such, there is significant doubt and there can be no assurance that the Company will be able to continue as a going concern.

Operational Update

West Ells

On March 1, 2017, the Project commenced commercial production. Hence, effective March 1, 2017, the Company started recording revenue, royalties, expenses and depletion of the West Ells Project. On March 31, 2020, the Board has decided to temporarily suspend production due to volatility in the international crude oil market, severe decline in crude oil prices, and having considered the fact that the Company's West Ells production equipment and road need repair, coupled with the outbreak of COVID-19 in Canada. On April 11, 2022, the West Ells project has fully resumed operation.

For the three and nine months ended December 31, 2025, the Company's average bitumen production was 0 bbls/day. The bitumen is blended with diluent as part of the production process to create the marketable "Dilbit" blend product. The average Dilbit sales volume was 0 bbls/day for the three and nine months ended December 31, 2025.

Muskwa and Godin Clastics Operations (Non-Operated 50% working interest)

As at the date of this report, Muskwa has no production. Development of Muskwa area is expected to be reactivated with the execution of the Amended Supplementary Agreement with Renergy, at no cost to Sunshine.



Summary of Quarterly Results

The following table summarizes selected unaudited financial information for the Company for the last eight quarters:

(\$ thousands except per share & bbl/d)	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024	Q1 2024
Bitumen sales (bbl/d)	-	-	-	-	311	479	884	1,227
Petroleum sales	-	-	-	-	3,074	5,211	10,674	11,437
Royalties	-	-	-	-	86	340	408	245
Diluent	-	-	-	-	1,113	2,422	4,668	4,942
Transportation	-	-	-	-	477	778	1,576	2,441
Operating costs	2,543	1,251	2,473	1,878	3,062	2,683	3,269	4,290
Finance costs	2,177	2,719	1,449	3,111	4,308	2,630	2,920	2,740
Net loss (profit)	1,697	(629)	2,052	9,793	41,845	579	11,048	22,217
Net loss (profit) attributable to owners of the company	1,621	(708)	1,981	9,716	41,769	505	10,974	22,144
Per share - basic and diluted	0.00	0.00	0.01	0.03	0.17	(0.00)	0.05	0.09
Capital expenditures ¹	(1,361)	-	1,375	121	962	275	672	171
Total assets	735,166	738,438	742,131	740,906	739,023	741,301	742,120	745,963
Working capital deficiency ²	107,942	104,668	108,749	99,258	92,666	514,041	83,772	84,242
Shareholders' equity	28,105	29,522	22,202	7,055	16,848	57,203	57,782	68,830

1. Included payments for exploration and evaluation, property, plant and equipment.

2. The working capital deficiency includes the foreign exchange gain from conversion of HKD/CNY denominated loans from related companies and shareholders into CAD and the USD denominated Notes converted to CAD at each period end exchange rate.

Results of Operations

Bitumen Realization

(\$ thousands, except \$/bbl)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Dilbit revenue	\$ -	\$ 3,074	\$ -	\$ 30,396
Diluent blended	-	(1,113)	-	(13,145)
Realized bitumen revenue ¹	\$ -	\$ 1,961	\$ -	\$ 17,251
(\$ / bbl)	N/A	49.80	N/A	46.27

1. Realized bitumen revenue is used to calculate operating netbacks.

Bitumen realization represents the Company's realized petroleum revenue ("Dilbit revenue"), net of diluent expenses. Dilbit revenue represents the Company's revenue from its bitumen produced at West Eills project blended with purchased diluent. The cost of blending is impacted by the amount of diluent required and the Company's cost of purchasing and transporting the diluent. A portion of the diluent expense is effectively recovered in the sales price of the blended product.

For the three months ended December 31, 2025, the Company's realized bitumen revenue decreased by CAD 1.9 million to CAD 0 million compared to the same periods in 2024. The decrease in realized bitumen revenue in Q4 2025 was primarily due to no production as a result of equipment maintenance at West Eills. There was no disclosure on bitumen realized price per barrel for Q4 2025 as there was zero dilbit sales due to equipment maintenance.



Operating Netback

(\$ thousands, except \$/bbl)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Realized bitumen revenue	\$ -	\$ 1,961	\$ -	\$ 17,251
Transportation	-	(477)	-	(5,272)
Royalties	-	(86)	-	(1,079)
Net bitumen revenues	\$ -	\$ 1,398	\$ -	\$ 10,900
Operating costs	(2,543)	(3,062)	(8,145)	(13,304)
Operating cash flow ¹	\$ (2,543)	\$ (1,664)	\$ (8,145)	\$ (2,404)
Operating netback (\$ / bbl)	N/A	(42.26)	N/A	(6.44)

1. Operating cash flow is a non-GAAP measure which is defined in the Advisory section of the MD&A.

For the three and twelve months ended December 31, 2025, the operating cash flow resulted in a net loss of CAD 2.54 million and CAD8.15 million compared to a net loss of CAD1.6 million and CAD2.40 million respectively for the same periods in 2024. The increase in operating cash flow deficiency for the three months ended December 31, 2025 was primarily due to loss of revenue as a result of equipment maintenance at West Ells in Q4 2025. There was no disclosure on operating netback per barrel for Q4 2025 as there was zero dilbit sales.

Bitumen Production

(Barrels/day)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Bitumen production	-	302	-	727

For the three months ended December 31, 2025, bitumen production at West Ells averaged 0 bbls/day compared to 302 bbls/day for the same period in 2024. This represents a 302 bbls/day decrease in bitumen production, primarily due to no production as a result of equipment maintenance at West Ells in 2025.

Bitumen Sales

(Barrels/day)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Bitumen Sales	-	311	-	723

Bitumen sales at West Ells for the three months ended December 31, 2025 averaged 0 bbl/day compared to 311 bbl/day for the three months ended December 31, 2024. Bitumen sales decreased by 311 bbl/day primarily attributable to no production as a result of equipment maintenance at West Ells..

Petroleum Sales, net of royalties

(\$ thousands, except \$/bbl)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Petroleum sales	\$ -	\$ 3,074	\$ -	\$ 30,396
Royalties	-	(86)	-	(1,079)
Petroleum sales, net of royalties	\$ -	\$ 2,988	\$ -	\$ 29,317
\$ / bbl	N/A	75.91	N/A	78.63

Petroleum sales are from the sales of Dilbit. For the three months ended December 31, 2025, petroleum sales, net of royalties amounted to CAD 0 million compared to CAD3.0 million for the same period in 2024. The decrease in net petroleum sales is mainly due to the loss of revenue as a result of equipment maintenance at West Ells. There was no disclosure on net petroleum sales per barrel for Q4 2025 and FY25 as there was zero dilbit sales due to equipment maintenance.

The royalty rate applicable to pre-payout oil sands operations starts at 1% of bitumen sales and increases for every dollar that the WTI crude oil price in Canadian dollars is priced above \$55 per barrel, to a maximum of 9% when



the WTI crude oil price is \$120 per barrel or higher. The West Ells project is currently in pre-payout. There was no royalties for the three months ended December 31, 2025 due to no dilbit revenue in Q4 2025.

Diluent Costs

(\$ thousands, except \$/bbl and blend ratio)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Diluent at CPF	-	1,113	-	12,551
Diluent at terminals	-	-	-	594
Total Diluent	\$ -	\$ 1,113	\$ -	\$ 13,145
\$/bbl	N/A	28.27	N/A	35.25
Blend ratio (CPF)	N/A	27.4%	N/A	29.0%
Blend ratio (terminals)	-	-	-	8.2%

At West Ells, diluent is blended with the bitumen as part of the production process to create a marketable dilbit blend product. Diluent expense is mainly impacted by the required amount, cost of purchasing and transporting diluent, Canadian and U.S. benchmark pricing, the timing of diluent inventory purchases and changes in value of the Canadian dollar relative to the U.S. dollar.

Total diluent cost also included the diluent blended at terminals to adjust the dilbit density for pipeline shipping purpose. For the three months ended December 31, 2025, total diluent cost was CAD 0 million compared to CAD1.1 million for the same period in 2024. Total diluent cost decreased by CAD 1.1 million due to no production as a result of equipment maintenance at West Ells. There was no disclosure on diluent cost per barrel and blending ratio for Q4 2025 and FY25 as there was no production at West Ells.

Transportation

(\$ thousands, except \$/bbl)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Transportation	\$ -	\$ 477	\$ -	\$ 5,272
\$/ bbl	N/A	12.11	N/A	14.14

Transportation costs consist of dilbit trucking expenses and pipeline terminals fees. For the three months ended December 31, 2025, transportation expenses were CAD 0 million compared to CAD 0.8 million for the same period in 2024. There were no transportation costs in Q4 2025 due to no dilbit sales as a result of equipment maintenance at West Ells.

Operating Costs

(\$ thousands, except \$/bbl)	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
Operating costs	\$ 2,543	\$ 3,062	\$ 8,145	\$ 13,304

Operating costs are comprised of the sum of non-energy operating costs and energy costs. Non-energy operating costs represents production-related operating activities, excluding energy operating costs. Energy operating costs represent the cost of natural gas for the production of steam and power at the West Ells facilities.

For the three months ended December 31, 2025, the operating costs decreased by CAD 0.5 million from CAD 3.1 million to CAD 2.5 million for the same period in 2024. The primary reason for the reduction in operating costs compared to last year was loss of revenue as a result of equipment maintenance at West Ells.

General and Administrative Costs

	Three months ended December 31,		Twelve months ended December 31,	
	2025	2024	2025	2024
Salaries, consultants and benefits	\$ 931	\$ 1,346	\$ 5,902	\$ 5,493
Rent	92	3	105	24
Legal and audit	175	387	232	519
Other	1,134	1,066	6,886	6,255



Balance, end of period	\$	2,332	\$	2,802	\$	13,125	\$	12,291
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The Company's general and administrative costs were \$2.3 million and \$13.1 million for the three and twelve months ended December 31, 2025 compared to \$2.8 million and \$12.3 million for the same periods in 2024. General and administrative costs decreased by \$0.5 million for the three months ended December 31, 2025 compared to the same periods in 2024 primarily due to the lower salaries expenses in Q4 2025. For the twelve months ended December 31, 2025, General and administrative costs increased by \$0.9 million compared to the same period in 2024 primarily due to higher municipal charges.

Finance Costs

	Three months ended December 31,			Twelve months ended December 31,	
	2025	2024		2025	2024
Interest expense on senior notes, including yield maintenance premium	\$ 307	\$ 308	\$	1,221	\$ 1,192
Interest expense on other loans	865	717		1,203	932
Interest expense on loan from related companies and a shareholder	332	2,723		4,916	8,375
Other Interest expenses-leases and others	214	137		318	346
Unwinding of discounts on provisions	459	423		1,798	1,753
Balance, end of period	\$ 2,177	\$ 4,308	\$	9,456	\$ 12,598

The Company's finance costs were CAD2.2 million for the three months ended December 31, 2025 compared to CAD4.3 million for the three months ended December 31, 2024. Finance costs decreased by CAD 2.1 million for the three months ended December 31, 2025 compared to the same period in 2024 primarily attributable to interest expense on loan from related companies and a shareholder.

Share-based Compensation

	Three months ended December 31, 2025			Three months ended December 31, 2024		
	Expensed	Capitalized	Total	Expensed	Capitalized	Total
Stock options	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	Twelve months ended December 31, 2025			Twelve months ended December 31, 2024		
	Expensed	Capitalized	Total	Expensed	Capitalized	Total
Stock options	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Share-based compensation expense for the three months ended December 31, 2025 and 2024 were both zero. The fair value of share-based compensation associated with the granting of stock options is recognized by the Company in its condensed consolidated interim financial statements. Fair value is determined using the Black-Scholes option pricing model.

Depletion and Depreciation

	For the three months ended December 31,		For the twelve months ended December 31,	
	2025	2024	2025	2024
(\$ thousands, except \$/bbl)				
Depletion and depreciation	\$ 176	\$ 815	\$ 720	\$ 6,686
Depletion (\$/bbl)	N/A	17.07	N/A	15.95

The Company commenced commercial production at West Ells Project I on March 1, 2017. As at that time, the Company started recording depletion of West Ells Project I assets in the statement of comprehensive income (loss) for the three months ended March 31, 2017. The depletion rate is based on unit-of-production.

For the three months ended December 31, 2025, depletion and depreciation expense decreased by CAD0.7 million to CAD0.1 million from CAD0.8 million for the same period in 2024. The primary reason for the decrease is no depletion expenses due to no production as West Ells was still under equipment maintenance at West Ells in Q4 2025.



Impairment / (Reversal)

(\$ thousands, except \$/bbl)	For the three months ended March 31,	
	2025	2024
Impairment / (Reversal)	\$ -	\$ -

The Company assesses at each reporting date whether there is an indication that its E&E (exploration and evaluation assets) and PP&E assets may be impaired or that historical impairment may be reversed. The Company's assets are aggregated into cash-generating units for the purpose of calculating impairment/impairment reversal. Cash generating units ("CGU"s) are based on an assessment of the units' ability to generate independent cash inflows. The company recognized impairment loss or reversal based on CGU which is identified with respect to geographical proximity, shared infrastructure and similarity of market risk exposure and materiality. The recoverable amount of the E&E and PP&E assets were determined using judgement and internal estimates.

For the purpose of impairment (reversal) testing, recoverable amounts for each CGU were estimated based on FVLCD methodology which is calculated using the present value of the CGUs' expected future cash flows (after-tax). The cash flow information was derived from a report on the Company's oil and gas reserves which was prepared by an independent qualified reserve evaluator, Boury Global Energy Consultants ("Boury") and its latest oil price forecasts. The projected cash flows used in the FVLCD calculation reflect market assessments of key assumptions, including management forecast of long-term commodity prices, inflation rates, and foreign exchange rates (Level 3 fair value inputs). Cash flow forecasts are also based on Boury's evaluation of the Company's reserves and resources to determine production profiles and volumes, operating costs, maintenance and future development capital expenditures.

The reversal is recognized in profit or loss only to the extent that it reverses an impairment loss that was previously recognized in profit or loss. Any additional increase is accounted for as a revaluation and is recognized in other comprehensive income.

A reversal of an impairment loss shall be recognized immediately in profit or loss. In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset shall not be increased above the lower of:

- (a) Its recoverable amount; and
- (b) The carrying amount that would have been determined (net of amortization or depreciation) had no impairment loss been recognized for the asset in prior periods.

Future depletion expenses are adjusted to allocate the CGU's revised carrying amount over its remaining useful life.

For the year ended December 31, 2025, the Company performed impairment assessment of its E&E CGU and West Ells CGU for any indicators of impairment due to higher commodity price sensitivity and changing interest rate expectations. Based on the impairment assessment, nil impairment was recognised in profit and loss during the year ended December 31, 2025. Future cash flows were discounted at a pre-tax rate of 11.22% for E&E CGU and 11.56% for West Ells CGU (2024: 11.07% for E&E CGU and 10.86% for West Ells CGU).

Income Taxes

The Company did not recognize any deferred income tax assets, which relate primarily to unrecognized tax losses, for the three months ended December 31, 2025 and 2024. Recognition of tax losses is based on the Company's consideration of its internal development plan for its asset base and the assumption as to whether or not these tax losses will be utilized before their expiry dates. At December 31, 2025, the Company had total available tax deductions of approximately CAD1.43 billion, with unrecognized tax losses that expire between 2029 and 2045.

Liquidity and Capital Resources

	December 31, 2025		December 31, 2024	
Working capital deficiency	\$	107,942	\$	92,664
Shareholders' equity		28,105		16,849
	\$	136,047	\$	109,513

On February 16, 2023, the Company and the Forbearing Holder entered into an interest waiver agreement (the "2023 Interest Waiver Agreement") pursuant to which the Forbearing Holder agrees to unconditionally and irrevocably waive the interest accrued between January 1, 2023 and December 31, 2023 (the "Waiver of Interest"). Based on the Forbearance Reinstatement and Amending Agreement ("2021 FRAA") dated August 8, 2021, the waived interest calculated at 10.0% per annum on the outstanding amounts (principal and interests) amounted to US\$31.5 million. Save as the waiver of interest, all other terms and conditions in relation to the Senior Note and its subsequent forbearance remain unchanged.



On August 8, 2023, the Company and the Forbearing Holder confirmed the signing of the Forbearance Reinstatement and Amending Agreement (“2023 FRAA”). The principal terms of the 2023 FRAA include:

- The 2023 FRAA covers the period from September 1, 2023 to August 31, 2025 (“Period of Forbearance 3”);
- Same as the 2021 FRAA executed on August 8, 2021, all outstanding amounts (principal and interests) will continue to be accrued at an interest of 10% per annum until August 31, 2025, unless otherwise waived in separate interest waiver agreements. During the Period of Forbearance, there will not be any forbearance fee and yield maintenance premium based on the initial 2016 Forbearing Agreement executed on September 12, 2016.

On April 11, 2024, the Company and the Forbearing Holder entered into an interest waiver agreement (the “2024 Interest Waiver Agreement”) pursuant to which the Forbearing Holder agrees to unconditionally and irrevocably waive the interest accrued between January 1, 2024 and December 31, 2024 (the “Waiver of Interest”). Based on the Forbearance Reinstatement and Amending Agreement (“2023 FRAA”) dated August 8, 2023, the waived interest calculated at 10.0% per annum on the outstanding amounts (principal and interests) amounted to US\$31.5 million. Save as the waiver of interest, all other terms and conditions in relation to the Senior Note and its subsequent forbearance remain unchanged.

On January 7, 2025, the Company and the Forbearing Holder confirmed the signing of the Forbearance Reinstatement and Amending Agreement (the “FRAA2025”). The principal terms of the FRAA2025 include:

- The FRAA2025 covers the period from September 1, 2025 to August 31, 2027 (“Period of Forbearance”);
- Same as the 2021 FRAA executed on January 8, 2021, all outstanding amounts (principal and interests) will continue to be accrued at an interest rate of 10% per annum until August 31, 2027, unless otherwise waived in separate interest waiver agreements. During the Period of Forbearance, there will not be any forbearance fee and yield maintenance premium based on the initial Forbearance Agreement executed on September 12, 2016.

The Board believes the entering into of the FRAA2025 is in the interests of the Company and its shareholders as a whole in view that the FRAA2025 will provide the Company with additional time to repay or refinance the indebtedness owed by the Company to the Noteholders under the Notes, whilst at the same time the financing cost will be substantially lowered.

On January 7, 2025, the Company and the Forbearing Holder entered into an interest waiver agreement (the “2025 Interest Waiver Agreement”) pursuant to which the Forbearing Holder agrees to unconditionally and irrevocably waive the interest accrued between January 1, 2025 and December 31, 2025 (the “Waiver of Interest”). Based on the Forbearance Reinstatement and Amending Agreement (“FRAA2025”) dated January 7, 2025, the waived interest calculated at 10.0% per annum on the outstanding amounts (principal and interests) amounted to US\$31.5 million.

The Company has presented the portion held by Non-Forbearing holder as current liabilities and the portion held by Forbearing holder as non-current liabilities on the unaudited condensed consolidated interim financial statements as at December 31, 2025.

As of December 31, 2025, the Company had incurred unsecured debt for a total of US\$ 56.9 million (CAD78.1 million equivalent).

The Company received a demand notice from the Regional Municipality of Wood Buffalo (“RMWB”) in relation to the 2016-2025 municipal property taxes of CAD17.9 million. The Company was also charged with overdue penalties of CAD26.4million. Since then the Company was in active negotiation with RMWB for a settlement plan with proposals to waive overdue penalties. As at the date of this report, the Company believes that notices issued by RMWB relating to property taxes did not comply with relevant legislation and the Company has sought judicial review to determine the effect of non-compliant tax notices on RMWB’s property tax claim.

The Company is involved in various claims including claims described above and actions arising in the course of operations and is subject to various legal actions, pending claims and exposures. Litigation is subject to many uncertainties, and the outcome of individual matters is not predictable with assurance. If unfavorable outcome were to occur against such claims or pending claims, there exists the possibility of a material adverse impact on the Company’s consolidated net income or loss in the period in which the outcome is determined. Accruals for litigation, claims and assessments are recognized if the Company determines that the loss is probable and the amount can be reasonably estimated. The Company believes it has made adequate provision for such claims. While fully supportable in the Company’s view, some of these positions, if challenged may not be fully sustained on review. From time to time, the Company receives liens or claims on accounts payable balances, and the Company continues to work toward resolution of any liens or claims. At December 31, 2025, the Company had incurred CAD0.82 million (USD \$0.57 million equivalent using the period end exchange rate) in Builders’ liens (not related mineral leases) against them during the ordinary course of business.



The Company received a judgment from the Court of the State of New York, New York County (the “Judgment”) that the Company shall pay the Non-forbearing holder all the amounts due and owing on the Senior Notes issued under the notes indenture dated 8 August 2014 (including principal and interests) in an aggregate amount of approximately US\$15,481,000 (equivalent to approximately CAD 20,967,000). The judgment was vacated on May 25, 2023. On December 13, 2023, the Company received a judgment from the Court of the State of New York, New York County that the Company should pay the Non-forbearing Holder all the amounts due and owing on the Notes (including principal and interests) in an aggregate amount of approximately US\$19,694,000 (equivalent to approximately CAD 26,048,000). On January 2, 2024 and February 20, 2024, the Company lodged an appeal against the Judgment to the New York court of appeal. On February 27, 2024, the Non-forbearing Holder tried to execute the judgement by serving notice in the State of New York.

The Notes are translated into Canadian dollars at the period end exchange rate of \$1USD = \$1.3715 CAD.

The Company’s strategy is to access sufficient capital, through equity issuances, monetization, joint ventures and the utilization of debt, in order to maintain a capital base that properly supports the objectives of maintaining financial flexibility and of sustaining future development of the business. The Company manages its capital structure in order to continue as a going concern and makes adjustments relative to changes in economic conditions and the Company’s risk profile. In order to manage risk, the Company may from time to time issue shares and adjust its capital spending to manage current working capital deficiency levels. The Company’s liquidity may be adversely affected if the Company’s access to the capital markets is hindered because of financial market conditions generally, or as a result of conditions specific to the Company.

For the twelve months ended December 31, 2025, the Company reported a net loss and comprehensive expense attributable to owners of the Company of CAD11.6 million. At December 31, 2025, the Company had a working capital deficiency of CAD107.9 million.

The Company’s debt-to-asset ratio, measured based on total liabilities divided by total assets was 96% as at December 31, 2025, compared to 98% as at December 31, 2024.

The Company is exposed to risks arising from fluctuations in foreign currency exchange rates. Thus, exchange rate fluctuations can affect the fair value of future cash flows. The Company is exposed to currency risks primarily through senior notes, loans from related companies and shareholders, other loans, accounts payables and bank balances that are denominated in a foreign currency, i.e. a currency other than the functional currency of the operations to which the transactions relate. The foreign currencies giving rise to this risk are primarily Hong Kong dollar (“HK\$”), United States dollar (“US\$”) and Renminbi (“RMB”).

The following table details the Company’s exposure as at the reporting date to currency risk arising from recognized assets or liabilities denominated in a currency other than the functional currency of the entity to which they relate.

	2025			2024		
	HK\$ CAD’000	US\$ CAD’000	RMB CAD’000	HK\$ CAD’000	US\$ CAD’000	RMB CAD’000
Assets						
Cash and cash equivalents	1,031	1	17	311	1	2
Loan receivables	-	-	12,828	-	-	12,862
Liabilities						
Loan from related companies	(30,924)	-	(21,780)	(34,425)	-	(21,780)
Loan from a shareholder	(2,312)	-	-	(20,990)	-	-
Other loans	(25,625)	-	-	(16,936)	-	-
Senior notes	-	(272,652)	-	-	(285,826)	-
Interest payable	(27,411)	(182,754)	(5,254)	(20,722)	(190,485)	(4,387)
	(85,250)	(455,405)	(14,189)	(92,762)	(476,310)	(13,303)

The Company currently does not have a foreign currency hedging policy. However, management monitors foreign exchange exposure and will consider hedging of significant foreign currency exposure should the need arise.

Royalty Agreement

On August 31, 2021 (Calgary time), the Company entered into a Royalty Agreement (together with its ancillary documents, the “Royalty Agreement”) with Burgess Energy Holdings, L.L.C. (“BEH”), pursuant to which, the



Company has granted to BEH a royalty interest in the bitumen within, upon, under or produced from the royalty lands owned by the Company and/or its affiliates, free and clear of any and all encumbrances for an aggregate consideration of CAD 20,000,000 (the "Aggregate Consideration"), subject to the terms and conditions stipulated therein. The arrangement under the Royalty Agreement is perpetual.

On June 8, 2023, the Company entered into an amended Royalty Agreement (together with its ancillary documents, the "Amended Royalty Agreement") with BEH, pursuant to which, the Company will receive an accelerated payment of CAD5 million from the aggregate consideration of CAD20 million, subject to the terms and conditions stipulated therein. In accordance with the Amended Royalty Agreement, the royalty rate calculation for WCS prices above USD \$80/bbl is amended. When average daily WCS price of the month is US\$80/bbl, the royalty rate is 8.75% and proportionally increases up to a maximum of 25.00% when the WCS price rises to USD \$113/bbl (based on the original Royalty Agreement, the royalty rate increases from 8.75% up to a maximum of 15.00% when the WCS price rises to USD \$100/bbl).

Commitments and Contingencies

Management estimated the contractual maturities of the Company's obligations. These estimated maturities may differ significantly from the actual maturities of these obligations. For a detailed discussion regarding to the Company's commitments and contingencies, please refer to the Company's Audited Consolidated Financial Statements and notes thereto for the year ended December 31, 2025.

Transactions with Related Parties

For the twelve months ended December 31, 2025, a consulting Company, to which a director of Sunshine is related, charged the Company CAD0.5 million (for the year ended December 31, 2024: CAD0.5 million) for management and advisory services.

As at December 31, 2025, Mr. Kwok Ping Sun, the Company's Executive Chairman, has beneficial ownership of, or control or direction of 170,962,591 common shares of the Company, which represents approximately 29.92% of the Company's outstanding common shares.

As at December 31, 2025, the Company had loans from related companies and shareholders, which are unsecured, interest bearing at 10% per annum. Loans from related companies totaling approximately CAD49,111,000 can be rolled over for a period of 2 to 3 years (December 31, 2024: CAD56,205,000). Total loans from shareholders are approximately CAD2,312,000 which are due from 1 to 3 years (December 31, 2024: CAD20,990,000).

Off-balance Sheet Arrangements

As at December 31, 2025, the Company did not have any other off-balance sheet arrangements.

Purchase, Sale or Redemption of Sunshine's Listed Securities

Class "A" Common Shares

General mandate

2025 activity

On April 17, 2025, the Company entered into settlement agreements with the Creditors respectively, pursuant to which the Company allotted and issued 48,695,736 Class "A" common voting shares at the issue price of HK\$0.35 per share to the Creditors as full and final settlement of the Debt Payable owed to each of the Creditors with the total amount of HK\$17,043,508 (approximately CAD 3,049,000). The market price closed at HK\$ 0.4 on April 17, 2025. The share issuance has been completed on 19 May 2025.

On June 25, 2025, the Company entered into Settlement Agreement with the Creditor, pursuant to which the Company will allot and issue 60,000,000 Class "A" common voting shares at the issue price of HK\$0.64 per share to the Creditor as full and final settlement of the Debt Payable owed to the Creditor in the amount of HK\$ 38,400,000 (approximately CDN\$ 6,727,635.87). The market price closed at HK\$ 0.67 on June 25, 2025. The share issuance has been completed on 13 August 2025.

On July 30, 2025, the Company entered into Settlement Agreement with Mr. Zhang Jun, pursuant to which the Company will allot and issue 8,174,030 Class "A" common voting shares at the issue price of HK\$0.50 per share to Mr. Zhang Jun as full and final settlement of the Debt Payable owed to him in the amount of HK\$4,087,015 (approximately CDN\$ 716,869.26). The market price closed at HK\$ 0.48 on July 30, 2025. The Completion took place on 25 August 2025.



Specific mandate

2025 activity

On April 28, 2025, the Company entered into Settlement Agreements with the Creditors³ respectively, pursuant to which the Company will allot and issue 162,310,261 Class “A” common voting shares at the issue price of HK\$0.45 per share to the Creditors as full and final settlement of the Debt Payable owed to each of the Creditors in the total amount of HK\$ 73,039,619 (approximately CDN\$ 13,052,180). The market price closed at HK\$ 0.48 on April 28, 2025. The Shares will be allotted and issued under the Specific Mandate, which has been approved and granted by shareholders at the Special I Meeting dated 18 June 2025. The issue of shares has been completed on 30 June 2025.

On August 19, 2025, the Company entered into the Equity Purchase Agreement with Nobao Energy Holding (China) Company Limited (the “Vendor”) for which the Company agrees to purchase and the Vendor agrees to sell 51% equity interests in the Nobao Technology Co., Limited (the “Target Company”) at the Consideration of HK\$50,919,450. The Consideration will be satisfied by way of issuance and allotment of 56,983,240 Consideration Shares by the Company at the Issue Price of HK\$0.895 per Consideration Share to the Vendor (the “Issuance”). The Target Company is 48.16% held by a company owned by Mr. Sun, an executive chairman and controlling shareholder of the Company. Therefore, the transaction constitutes a non-exempt connected transaction for the Company under Chapter 14A of the Listing Rules. The Consideration Shares will be allotted and issued under the Specific Mandate to be approved by the Independent Shareholders at the Special Meeting. The market price closed at HK\$ 0.67 on August 19, 2025. Up to the date of this announcement, the issuance has not been completed.

On October 22, 2025, the Company entered into Settlement Agreement with several creditors⁴, pursuant to which the Company will allot and issue 140,000,000 Class “A” common voting shares at the issue price of HK\$0.43 per share to the creditors as full and final settlement of the Debt Payable owed to them in the amount of HK\$60,200,000 (approximately CDN\$ 10,860,153). The Shares were to be allotted and issued under the Specific Mandate, which has been approved and granted by shareholders at the Special general Meeting dated 13 January 2026. The market price closed at HK\$ 0.43 on October 22, 2025. The Completion took place on 2 February 2026.

On November 14, 2025, the Company entered into the Subscription Agreement with the Subscriber, Prime Union Enterprises Limited, pursuant to which the Company will allot and issue 631,299,735 Class “A” common voting shares at the issue price of HK\$0.377 per share to the Subscriber, as full and final settlement of the Debt Payable owed to the Subscriber in the total amount of HK\$ 238,000,000 (approximately CDN\$ 42,935,489). The market price closed at HK\$ 0.335 on November 14, 2025. The Shares were to be allotted and issued under the Specific Mandate to be approved by the Independent Shareholders at the Special Meeting. Up to the date of this announcement, the issuance has not been completed.

On December 21, 2025, the Company entered into the placing agreement with Cheer Union Securities Limited, on a best effect basis, issue up to 114,280,000 placing shares at HK\$0.36 per placing share. The market price closed at HK\$ 0.40 on December 19, 2025. The Shares will be allotted and issued under the Specific Mandate to be granted by shareholders. Up to the date of this announcement, the issuance has not been completed.

Notes:

- 1) the Creditors are, namely, (i) Xu Lingwu; (ii) NC New Energy Ltd (“NC New Energy”); and (iii) Pensworth Holdings Limited (“Pensworth”), both of (ii) and (iii) are incorporated in Hong Kong with limited liability.
- 2) The Creditor is Future Communications Limited, a company incorporated in Hong Kong with limited liability.
- 3) the Creditors are, namely, (i) Zhang Jun; (ii) He Ran; (iii) Chen Jiongliang; (iv) NC New Energy Ltd (“NC New Energy”); (v) Pensworth Holdings Limited (“Pensworth”); and (vi) Cosmetic Cabinet Ltd (“Cosmetic”), saved as (i), (ii) and (iii), all other Creditors are companies incorporated in Hong Kong with limited liability.
- 4) the Creditors are, namely, (i) Union Green Energy Hong Kong Industrial Co., Limited; (ii) Happiness Sino Limited; (iii) HongKong Base Power Technology Co., Limited and (iv) Yes Garden Holdings Ltd.

Saved as disclosed, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company’s listed securities during the twelve months ended December 31, 2025.

Subsequent Event

On 5 March 2026, the Company proposed a share award scheme policy to be approved by shareholders at a special meeting. The special meeting was originally scheduled for 27 March 2026 to consider and, if thought fit, approve the said policy. On 20 March 2026, due to the actual situations of the Company and to allow sufficient time for the shareholders, the Company decided to postpone the special meeting. Up to the date of this announcement, no new date for the special meeting has been fixed, and accordingly, the proposed share award scheme policy has not yet been implemented.



Changes in Accounting Policies

Our significant accounting policies have remained unchanged since December 31, 2025. A summary of our significant accounting policies is included in our 2025 Annual Report.

Critical Accounting Policies and Estimates

The Company's critical accounting estimates are those estimates having a significant impact on the Company's financial position and operations and that require management to make judgments, assumptions and estimates in the application of IFRS. Judgements, assumptions and estimates are based on historical experience and other factors that management believes to be reasonable under current conditions. As events occur and additional information is obtained, these judgements, assumptions and estimates may be subject to change.

For a detailed discussion regarding to the Company's critical accounting policies and estimates, please refer to Note 4 to the consolidated annual financial statements for the year ended December 31, 2025.

Risk Factors

The business of resource exploration, development and extraction involves a high degree of risk. Material risks and uncertainties affecting the Company, their potential impact and the Company's principal risk management strategies are substantially unchanged from those disclosed in the Company's MD&A for the year ended December 31, 2025, which is available at www.hkexnews.hk. The 2025 annual report of the Company is available at the Company's website at www.sunshineoilsands.com, and the website of the SEHK, www.hkexnews.hk.

Disclosure Controls and Procedures

Ms. Gloria Ho, Executive Director of the Board and Chief Financial Officer and Mr. Kwok Ping Sun, Chief Executive Officer, have designed, or caused to be designed under their supervision, disclosure controls and procedures ("DC&P") to provide reasonable assurance that: (i) material information relating to the Company is made known to the Company's CEO and CFO by others, particularly during the period in which the annual and quarterly filings are being prepared; and (ii) information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time period specified in securities legislation. As at December 31, 2025, the Chief Financial Officer and the Chief Executive Officer evaluated the design and operation of the Company's DC&P. Based on that evaluation, the Executive Director of the Board and the Chief Financial Officer and the Chief Executive Officer concluded that the Company's DC&P were effective as at December 31, 2025.

Internal Controls over Financial Reporting

Ms. Gloria Ho, Executive Director of the Board and Chief Financial Officer and Mr. Kwok Ping Sun, Chief Executive Officer, have designed, or caused to be designed under their supervision, internal controls over financial reporting ("ICFR") to provide reasonable assurance regarding the reliability of the Company's financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Furthermore, the Company used the criteria established in "Internal Control – Integrated Framework" published by the Committee of Sponsoring Organizations of the Treadway Commission (2013 Framework); they have evaluated, or caused to be evaluated under their supervision, the effectiveness of the Company's ICFR at December 31, 2025, and concluded that the Company's ICFR are effective at December 31, 2025 for the foregoing purpose.

No material changes in the Company's ICFR were identified during the three and twelve months period ended December 31, 2025 that have materially affected, or are reasonably likely to materially affect, the Company's ICFR. It should be noted that a control system, including the Company's disclosure and internal controls and procedures, no matter how well conceived, can provide only reasonable, but not absolute, assurance that the objectives of the control system will be met and it should not be expected that the disclosure and internal controls and procedures will prevent all errors or fraud. In reaching a reasonable level of assurance, management necessarily is required to apply its judgment in evaluating the cost/benefit relationship of possible controls and procedures.

Forward-Looking Information

Certain statements in this MD&A are forward-looking statements that are, by their nature, subject to significant risks and uncertainties and the Company hereby cautions investors about important factors that could cause the Company's actual results to differ materially from those projected in a forward-looking statement. Any statements that express, or involve discussions as to expectations, beliefs, plans, objectives, assumptions or future events or performance (often, but not always, through the use of words or phrases such as "will", "expect", "anticipate", "estimate", "believe", "going forward", "ought to", "may", "seek", "should", "intend", "plan", "projection", "could", "vision", "goals", "objective", "target", "schedules" and "outlook") are not historical facts, are forward-looking and may involve estimates and assumptions and are subject to risks (including the risk factors detailed in this MD&A),



uncertainties and other factors some of which are beyond the Company's control and which are difficult to predict. Accordingly, these factors could cause actual results or outcomes to differ materially from those expressed in the forward-looking statements.

Since actual results or outcomes could differ materially from those expressed in any forward-looking statements, the Company strongly cautions investors against placing undue reliance on any such forward-looking statements. Statements relating to "reserves" or "resources" are deemed to be forward-looking statements, as they involve the implied assessment, based on estimates and assumptions that the resources and reserves described can be profitably produced in the future. Further, any forward-looking statement speaks only as of the date on which such statement is made and the Company undertakes no obligation to update any forward-looking statement or statements to reflect events or circumstances after the date on which such statement is made or to reflect the occurrence of unanticipated events.

All forward-looking statements in this MD&A are expressly qualified by reference to this cautionary statement.

Additional Information

Additional information required by the SEHK and not shown elsewhere in this announcement is as follows:

Compliance of Corporate Governance Code (the "Code")

The Company is committed to maintaining high standards of corporate governance. The Company recognizes that corporate governance practices are fundamental to the effective and transparent operation of a Company and its ability to protect the rights of its shareholders and enhance shareholder value.

The Company confirms that during the three months period ended December 31, 2025, the code provisions as set out in Appendix C1 to the Hong Kong Listing Rules has been complied with saved that the Company is in course of identifying suitable insurers for appropriate insurance coverage for legal actions against the Company's Directors.

Compliance with the Model Code for Securities Transactions by Directors of Listed Issuers

The Company has adopted a code of conduct regarding directors' securities transactions on terms no less exacting than the required standard set out in the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Hong Kong Listing Rules ("Model Code"). Having made specific enquiry of all Directors, the Directors confirmed that they had complied with the required standard set out in the Model Code and its code of conduct regarding directors' securities transactions during financial year under review.

Movements in Stock Options

The table below presents the movements in stock options for Directors, the chief executive and other executive management of the Company during the period ended December 31, 2025.

Name	December 31, 2025	Granted	Exercise d	Forfeite d	Expired	December 31, 2025
Sub-total for Directors	-	-	-	-	-	-
Sub-total for other share option holders	-	-	-	-	-	-
Total	-	-	-	-	-	-

Please refer to our consolidated financial statements included in the 2025 Annual Report for additional details on our stock option plans and movements for the year ended December 31, 2025.

Fair Value of Share Options Granted

The weighted average fair value of the share options granted in previous years was CAD0 (2024 - CAD0). Options were valued using the Black-Scholes model. Where relevant, the expected life used in the model has been adjusted based on management's best estimate for the effects of non-transferability, exercise restrictions (including the probability of meeting market conditions attached to the option), and behavioral considerations.

The table below details the input variables used in the Black-Scholes model to determine the fair value of options granted in previous years.



Input Variables	Year ended December 31, 2025	Year ended December 31, 2024
Grant date share price (\$) after consolidation	-	-
Exercise Price (\$) after consolidation	-	-
Expected volatility (%)	-	-
Option life (years)	-	-
Risk-free interest rate (%)	-	-
Expected forfeitures (%)	-	-

Shares Outstanding

As at December 31, 2025, the Company had 711,354,444 Class “A” common shares issued and outstanding.

Employees

As at December 31, 2025, the Company has 18 full-time employees. For the twelve months ended December 31, 2025, total staff costs amounted to \$7.98 million.

Dividends

The Company has not declared or paid any dividends in respect of the year ended December 31, 2025 (year ended December 31, 2024 - \$Nil).

Review of Annual Results

The audited consolidated financial statements for the Company for the twelve months ended December 31, 2025, were reviewed by the Audit Committee of the Company and approved by the Board.

Publication of Information

This annual results announcement is published on the websites of SEDAR (www.sedar.com), the SEHK (www.hkexnews.hk) and the Company’s website at www.sunshineoilsands.com.

This announcement is prepared in both English and Chinese and in the event of inconsistency, the English text of this announcement shall prevail over the Chinese text.

2025 Outlook

With the recovery in commodity demand, Sunshine continues to focus on cost controls, production resumption and looks for opportunities to carefully expand and divert its businesses. On June 3, 2024, Sunshine has entered into a MOU with Nobao Energy Holding (China) Company Ltd for acquisition of its clean energy business subsidiary which holds a number of long-term energy operation and management contracts with stable revenue and cash flow.

On August 19, 2025, Sunshine has entered into an Equity Purchase Agreement with Nobao with the Consideration price HK\$ 50,919,450 by way of issuance and allotment of 56,983,240 Consideration Shares by the Company at the Issue Price of HK\$0.895 per Consideration Share. The Consideration Shares will be allotted and issued under the Specific Mandate to be approved by the Independent Shareholders at the SM. Up to the date of this announcement, the said issuance of new shares has not yet been completed.

Upon completion of the acquisition, the Company will own 51% of the acquisition interest of Nobao. The Company’s financial profile including revenue and cash flow, etc. is expected to be substantially improved. The target company also possesses leading technology in relation to shallow GSHP central heating and cooling which can be applied to the Company’s current mining operations and thus greatly improves its future cost efficiencies.

The Company will also work with its joint venture partner for re-activation of the Muskwa and Godin Area activities.